

MAIDSTONE BOROUGH COUNCIL REVENUE ESTIMATES
REVISED ESTIMATE 2015/16 AND ESTIMATE 2016/17

COMMITTEE SUMMARY

COST CENTRE / SERVICE	ORIGINAL ESTIMATE 2015/16 £	REVISED ESTIMATE 2015/16 £	ORIGINAL ESTIMATE 2016/17 £
Policy & Resources	6,541,280	7,558,660	5,944,230
Strategic Planning, Sustainability & Transportation	- 506,820	- 302,790	- 1,056,640
Communities, Housing & Environment	8,523,880	8,631,570	8,700,330
Heritage, Culture & Leisure	419,370	489,580	431,370
	14,977,710	16,377,020	14,019,290
Slippage	- 250,000	- 171,560	- 250,000
	14,727,710	16,205,460	13,769,290
Transfers to and from General Balances	- 30,000	- 1,507,740	-
Transfers to and from Earmarked Reserves	5,435,750	5,435,750	5,849,400
Net Revenue Expenditure	20,133,460	20,133,470	19,618,690

SUMMARY ESTIMATE 2016/17 - BY COMMITTEE

COST CENTRE / SERVICE	ORIGINAL ESTIMATE 2015/16 £	REVISED ESTIMATE 2015/16 £	ORIGINAL ESTIMATE 2016/17 £
<u>POLICY & RESOURCES</u>			
Economic Research	8,600	8,480	9,350
Business Support & Enterprise	19,100	19,100	19,100
Town Centre Management Sponsorship	15,000	18,000	15,000
Business Terrace	0	64,370	100,080
Economic Dev Government Initiatives	1,400	1,400	1,400
Economic Dev - Promotion & Marketing	25,900	181,040	25,900
Civic Occasions	37,400	43,520	37,510
Members Allowances	412,530	412,530	412,540
Members Facilities	67,760	67,760	67,790
Subscriptions	18,100	18,100	18,100
Overview & Scrutiny	9,350	9,350	9,350
Contingency	274,880	438,390	0
Performance & Development	14,800	64,800	14,800
Corporate Projects	42,840	315,740	49,610
Press & Public Relations	19,230	41,200	41,200
Corporate Management	140,880	153,780	180,880
Mid Kent Improvement Partnership	960	0	0
Unapportionable Central Overheads	1,636,375	1,636,380	1,686,380
Council Tax Collection	-285,200	-285,200	-285,200
Council Tax Benefits Administration	-160,200	-160,200	-160,200
NNDR Collection	-244,370	-244,370	-244,370
Registration Of Electors	77,500	117,740	78,310
Elections	114,340	110,370	115,690
Emergency Centre	33,980	33,980	33,980
Medway Conservancy	108,870	108,870	111,050
External Interest Payable	173,050	173,050	150,820
Interest & Investment Income	-270,000	-270,000	-270,000
Palace Gatehouse	-9,420	-4,110	-4,130
Archbishops Palace	-98,360	-98,930	-98,280
Parkwood Industrial Estate	-340,730	-307,540	-301,540
Industrial Starter Units	-19,070	-24,510	-22,300
Parkwood Equilibrium Units	-45,125	-34,730	-34,620
Sundry Corporate Properties	-103,640	-103,170	-101,450
Parks Dwellings	-13,160	-20,930	-26,090
Chillington House	-41,130	-34,130	-41,130
Phoenix Park Units	0	-217,400	-217,240
Non Service Related Government Grants	-4,251,850	-4,256,640	-5,098,410
Rent Allowances	-344,090	-344,090	-344,090
Non HRA Rent Rebates	3,320	3,320	3,320
Discretionary Housing Payments	2,300	2,300	2,300
Housing Benefits Administration	-439,660	-439,660	-339,660
Economic Development Section	196,620	216,440	215,850
Head of Economic and Commercial Development	92,870	92,860	99,110
Commercial Projects Manager	52,110	52,090	54,750
Democratic Services Section	102,540	136,030	106,460
Mayoral & Civic Services Section	99,090	97,750	101,600
Overview and Scrutiny Section	43,540	23,150	0
Chief Executive	156,900	154,940	161,430
Communications Section	165,510	166,870	120,790
Policy & Information	116,280	184,980	204,240
Head of Policy and Communications	95,230	96,590	100,130
Revenues Section	343,260	434,840	391,870
Registration Services Section	100,420	123,000	103,570
Benefits Section	430,250	396,040	434,150
Fraud & Visiting Partnership Section	158,560	122,710	99,320
Head of Internal Audit & Risk Strategy	184,410	184,470	203,350
Head of Human Resources	85,800	114,370	86,520
Human Resources	165,810	170,970	184,130
Pay & Information	112,260	112,020	117,840
Learning & Development	108,400	108,680	102,910
Director of Regeneration & Communities	131,180	131,140	133,600
Head of Finance and Resources	94,060	97,880	101,760
Accountancy Section	517,400	585,430	604,810

SUMMARY ESTIMATE 2016/17 - BY COMMITTEE

COST CENTRE / SERVICE	ORIGINAL ESTIMATE 2015/16 £	REVISED ESTIMATE 2015/16 £	ORIGINAL ESTIMATE 2016/17 £
Legal Services Section	419,610	418,200	518,650
Director of Environment & Shared Service	131,380	131,720	134,170
Property & Procurement Manager	79,480	79,450	80,630
Procurement Section	66,570	65,640	68,840
Property & Projects Section	249,560	248,830	255,500
Facilities & Corporate Support Section	492,110	468,560	432,330
Improvement Section	200,260	225,630	234,340
Executive Support	192,580	149,950	154,950
Customer Services Management	62,190	79,300	75,150
Gateway Reception Section	326,320	0	0
Contact Centre	383,190	0	0
Revenues & Benefits Manager	229,800	222,870	233,370
Revenues & Benefits Business Support	141,780	124,900	129,780
Mid Kent ICT Services	619,730	619,690	653,580
GIS Section	100,840	98,100	95,930
Customer Services Section	0	795,330	654,860
Town Hall	72,920	92,760	81,830
South Maidstone Depot	129,070	125,720	128,900
The Gateway King Street	151,380	145,050	133,750
Maidstone House	1,397,760	1,325,220	1,227,660
I.T. Operational Services	435,090	328,090	331,090
Central Telephones	65,200	60,200	60,200
Mid Kent ITC Software	30,270	141,270	141,270
Youth Development Programme	47,520	47,500	47,950
Internal Printing	-85,240	-85,240	-85,240
Debt Recovery Service	0	0	-35,310
Appropriation Account	456,950	648,710	866,110
Policy & Resources	6,541,280	7,558,660	5,944,230

SUMMARY ESTIMATE 2016/17 - BY COMMITTEE

COST CENTRE / SERVICE	ORIGINAL ESTIMATE	REVISED ESTIMATE	ORIGINAL ESTIMATE
	2015/16	2015/16	2016/17
	£	£	£
STRATEGIC PLANNING, SUSTAINABILITY & TRANSPORTATION			
Building Regulations Chargeable	-337,520	-295,160	-295,160
Building Control	-990	-990	-990
Street Naming & Numbering	-29,000	-29,000	-49,000
Development Control Advice	-73,000	-78,250	-115,000
Development Control Applications	-864,190	-1,067,780	-1,157,140
Development Control Appeals	19,410	19,410	19,410
Development Control Enforcement	67,070	67,070	67,070
Planning Policy	56,530	204,290	-3,340
Conservation	-11,670	-6,420	-11,670
Land Charges	-239,170	-231,170	-231,040
Environment Improvements	12,300	12,270	14,240
Name Plates & Notices	17,600	17,600	17,600
On Street Parking	-280,190	-285,250	-277,560
Residents Parking	-223,410	-223,980	-223,060
Pay & Display Car Parks	-1,208,010	-1,209,210	-1,282,540
Non Paying Car Parks	9,350	9,160	9,310
Off Street Parking - Enforcement	-157,010	-159,270	-179,580
Mote Park Pay & Display	0	1,200	-187,560
Mote Park - Enforcement	0	0	24,720
Park & Ride	467,820	475,430	185,450
Socially Desirable Buses	63,780	63,780	63,780
Other Transport Services	15,700	15,700	-9,300
Development Management Section	618,670	702,300	802,980
Spatial Policy Planning Section	354,770	439,350	472,290
Head of Planning and Development	92,020	94,060	99,700
Development Management Enforcement Section	135,930	167,020	139,970
Building Surveying Section	404,780	335,490	348,980
Mid Kent Planning Support Service	153,360	232,530	253,260
Heritage Landscape and Design Section	155,790	156,590	164,150
Parking Services Section	272,460	270,440	283,390
Strategic Planning, Sustainability & Transportation	-506,820	-302,790	-1,056,640

SUMMARY ESTIMATE 2016/17 - BY COMMITTEE

COST CENTRE / SERVICE	ORIGINAL ESTIMATE 2015/16 £	REVISED ESTIMATE 2015/16 £	ORIGINAL ESTIMATE 2016/17 £
COMMUNITIES, HOUSING & ENVIRONMENT			
Community Safety	46,440	56,440	46,440
C C T V	243,260	243,270	243,480
Drainage	31,700	31,700	31,700
Licences	-14,400	-7,370	-7,370
Licensing Statutory	-32,930	-61,040	-61,040
Licensing Non Chargeable	14,060	7,030	7,030
Dog Control	24,150	24,150	24,150
Health Promotion	0	33,000	0
Health Improvement Programme	1,000	1,000	1,000
Pollution Control - General	25,610	25,820	26,060
Environmental Enforcement	13,580	11,080	13,580
Food Hygiene	8,840	8,840	8,840
Sampling	3,300	3,300	3,300
Occupational Health & Safety	24,000	24,240	24,240
Infectious Disease Control	1,150	800	920
Noise Control	1,190	-1,210	1,190
Pest Control	-12,000	-12,000	-12,000
Public Conveniences	116,320	139,190	141,070
Licensing - Hackney & Private Hire	-96,510	-69,180	-68,400
Street Cleansing	971,220	1,004,230	977,760
Household Waste Collection	1,139,140	1,097,090	1,072,030
Commercial Waste Services	-61,500	-61,520	-61,300
Recycling Collection	779,330	672,610	633,940
Switch Cafe Project	15,060	15,060	15,060
Community Development	14,950	19,350	14,780
Social Inclusion	7,040	21,540	7,040
Troubled Families	1,010	46,140	30
Public Health - Obesity	0	21,670	0
Grants	217,270	217,270	217,270
Delegated Grants	2,100	2,100	2,100
Parish Services	199,800	199,800	199,800
Strategic Housing Role	13,500	13,500	13,500
Housing Register & Allocations	10,000	10,000	10,000
Private Sector Renewal	2,630	2,630	2,630
HMO Licensing	-2,380	-2,380	-10,380
Homeless Temporary Accommodation	294,930	266,530	416,530
Homelessness Prevention	60,400	95,280	60,400
Aylesbury House	760	28,940	30,340
Magnolia House	420	60	150
Marden Caravan Site (Stilebridge Lane)	18,080	18,080	18,150
Ulcombe Caravan Site (Water Lane)	6,030	6,030	6,230
Head of Environment and Public Realm	84,860	84,850	86,860
Street Scene Section	239,800	229,760	238,650
Waste Collection Section	205,870	210,600	219,850
Environmental Operations Enforcement Section	307,340	305,680	317,260
Community Safety Co-ordinator Section	61,440	61,420	64,520
Licensing Section	96,500	95,880	99,160
Environmental Protection Section	236,450	236,650	243,170
Food and Safety Section	283,690	281,070	291,930
Community Development & Partnerships Section	307,870	35,190	0
Head of Housing & Community Services	94,530	96,740	102,380
Housing Services Manager	53,500	0	0
Policy & Development Section	71,690	9,010	0
Private Sector Housing Section	196,100	17,780	0
Housing Options Section	267,940	34,960	0
Housing & Enabling Section	0	291,720	313,350
Housing & Inclusion Section	0	274,940	355,230
Housing & Communities Section	0	301,530	341,590
Fleet Workshop & Management	727,700	703,590	745,450
MBS Support Crew	-80,050	-80,080	-78,520
Grounds Maintenance	1,280,100	1,287,210	1,309,200
Communities, Housing & Environment	8,523,880	8,631,570	8,700,330

SUMMARY ESTIMATE 2016/17 - BY COMMITTEE

COST CENTRE / SERVICE	ORIGINAL ESTIMATE 2015/16 £	REVISED ESTIMATE 2015/16 £	ORIGINAL ESTIMATE 2016/17 £
HERITAGE, CULTURE & LEISURE			
Cultural Development Arts	20,540	24,990	32,260
Museum	223,990	254,960	249,090
Carriage Museum	21,660	22,260	22,850
Museum-Grant Funded Activities	0	6,800	30
Hazlitt Arts Centre	284,770	277,770	259,460
Whatman's Arena	19,400	0	0
Festivals and Events	15,500	-10,100	-6,100
Lettable Halls	980	-930	-940
Community Halls	63,900	49,280	51,300
Cultural Development Sports	33,740	59,890	33,520
Leisure Centre	-181,430	-181,350	-219,070
Cobtree Golf Course	-73,550	-74,120	-73,530
Parks & Open Spaces	64,860	80,780	68,200
River Park	41,830	29,280	35,720
Playground Improvements	26,420	21,700	21,700
Parks Pavilions	20,150	20,560	20,620
Mote Park	-44,720	-41,940	58,710
Mote Park Cafe	0	2,150	-83,640
Cobtree Manor Park	-104,450	-103,310	-75,610
Kent Life	-3,730	-3,700	-3,850
Cobtree Manor Park Visitor Centre	0	1,010	1,870
Allotments	11,040	11,040	11,040
Tourism	33,600	51,100	26,100
Conference Bureau	-42,170	-23,090	-14,770
Museum Shop	-23,430	-23,420	-23,420
Leisure Services Other Activities	33,390	33,390	33,450
Cemetery	-79,200	-84,740	-80,250
National Assistance Act	-490	-490	-490
Crematorium	-782,160	-774,980	-778,600
Maintenance of Closed Churchyards	5,000	0	5,000
Market	-163,030	-175,610	-174,600
Parks & Leisure Services Section	184,510	226,230	195,060
Cultural Services Section	584,900	454,190	468,820
Maidstone Culture & Leisure Section	0	125,570	130,210
Bereavement Services Section	152,200	158,570	164,110
Market Section	75,350	75,840	77,120
Heritage, Culture & Leisure	419,370	489,580	431,370

MAIDSTONE BOROUGH COUNCIL REVENUE ESTIMATES
REVISED ESTIMATE 2015/16 AND ESTIMATE 2016/17

PRIORITY SUMMARY

COST CENTRE / SERVICE	ORIGINAL ESTIMATE 2015/16 £	REVISED ESTIMATE 2015/16 £	ORIGINAL ESTIMATE 2016/17 £
Character	757,130	816,240	799,210
Health & Wellbeing	1,446,910	1,661,400	1,783,520
Clean & Safe	3,858,740	3,718,920	3,645,460
Leisure & Culture	1,498,540	1,533,080	1,516,350
Town Centre	15,000	18,000	15,000
Employment & Skills	251,620	490,830	371,680
Homes	791,240	984,540	785,060
Infrastructure	635,600	640,400	341,410
Trading	- 3,551,955	- 3,711,930	- 3,955,910
Central & Democratic	9,274,885	10,225,540	8,717,510
	14,977,710	16,377,020	14,019,290
Slippage	- 250,000	- 171,560	- 250,000
	14,727,710	16,205,460	13,769,290
Transfers to and from General Balances	- 30,000	- 1,507,740	-
Transfers to and from Earmarked Reserves	5,435,750	5,435,750	5,849,400
Net Revenue Expenditure	20,133,460	20,133,470	19,618,690

SUMMARY ESTIMATES 2016/17 - BY PRIORITY

COST CENTRE / SERVICE	ORIGINAL ESTIMATE 2015/16 £	REVISED ESTIMATE 2015/16 £	ORIGINAL ESTIMATE 2016/17 £
<u>CHARACTER</u>			
Conservation	-11,670	-6,420	-11,670
Community Development	14,950	19,350	14,780
Social Inclusion	7,040	21,540	7,040
Civic Occasions	37,400	43,520	37,510
Parish Services	199,800	199,800	199,800
Medway Conservancy	108,870	108,870	111,050
Community Development & Partnerships Section	307,870	35,190	0
Head of Economic and Commercial Development	92,870	92,860	99,110
Housing & Communities Section	0	301,530	341,590
Character	757,130	816,240	799,210

SUMMARY ESTIMATES 2016/17 - BY PRIORITY

COST CENTRE / SERVICE	ORIGINAL ESTIMATE 2015/16 £	REVISED ESTIMATE 2015/16 £	ORIGINAL ESTIMATE 2016/17 £
HEALTH & WELLBEING			
Cultural Development Sports	33,740	59,890	33,520
Leisure Centre	-181,430	-181,350	-219,070
Cobtree Golf Course	-73,550	-74,120	-73,530
Cemetery	-79,200	-84,740	-80,250
National Assistance Act	-490	-490	-490
Maintenance of Closed Churchyards	5,000	0	5,000
Drainage	31,700	31,700	31,700
Health Promotion	0	33,000	0
Health Improvement Programme	1,000	1,000	1,000
Pollution Control - General	25,610	25,820	26,060
Environmental Enforcement	13,580	11,080	13,580
Food Hygiene	8,840	8,840	8,840
Sampling	3,300	3,300	3,300
Occupational Health & Safety	24,000	24,240	24,240
Infectious Disease Control	1,150	800	920
Noise Control	1,190	-1,210	1,190
Pest Control	-12,000	-12,000	-12,000
Public Conveniences	116,320	139,190	141,070
Licensing - Hackney & Private Hire	-96,510	-69,180	-68,400
Troubled Families	1,010	46,140	30
Public Health - Obesity	0	21,670	0
Housing Register & Allocations	10,000	10,000	10,000
Private Sector Renewal	2,630	2,630	2,630
HMO Licensing	-2,380	-2,380	-10,380
Homeless Temporary Accommodation	294,930	266,530	416,530
Homelessness Prevention	60,400	95,280	60,400
Aylesbury House	760	28,940	30,340
Magnolia House	420	60	150
Rent Allowances	-344,090	-344,090	-344,090
Non HRA Rent Rebates	3,320	3,320	3,320
Discretionary Housing Payments	2,300	2,300	2,300
Housing Benefits Administration	-439,660	-439,660	-339,660
Bereavement Services Section	152,200	158,570	164,110
Environmental Operations Enforcement Section	307,340	305,680	317,260
Environmental Protection Section	236,450	236,650	243,170
Food and Safety Section	283,690	281,070	291,930
Head of Housing & Community Services	94,530	96,740	102,380
Housing Services Manager	53,500	0	0
Policy & Development Section	71,690	9,010	0
Private Sector Housing Section	196,100	17,780	0
Housing Options Section	267,940	34,960	0
Housing & Enabling Section	0	291,720	313,350
Housing & Inclusion Section	0	274,940	355,230
Revenues & Benefits Manager	229,800	222,870	233,370
Revenues & Benefits Business Support	141,780	124,900	129,780
Debt Recovery Service	0	0	-35,310
Health & Wellbeing	1,446,910	1,661,400	1,783,520

SUMMARY ESTIMATES 2016/17 - BY PRIORITY

COST CENTRE / SERVICE	ORIGINAL ESTIMATE 2015/16 £	REVISED ESTIMATE 2015/16 £	ORIGINAL ESTIMATE 2016/17 £
<u>CLEAN & SAFE</u>			
Community Safety	46,440	56,440	46,440
C C T V	243,260	243,270	243,480
Licences	-14,400	-7,370	-7,370
Licensing Statutory	-32,930	-61,040	-61,040
Licensing Non Chargeable	14,060	7,030	7,030
Dog Control	24,150	24,150	24,150
Street Cleansing	971,220	1,004,230	977,760
Household Waste Collection	1,139,140	1,097,090	1,072,030
Recycling Collection	779,330	672,610	633,940
Head of Environment and Public Realm	84,860	84,850	86,860
Street Scene Section	239,800	229,760	238,650
Waste Collection Section	205,870	210,600	219,850
Community Safety Co-ordinator Section	61,440	61,420	64,520
Licensing Section	96,500	95,880	99,160
Clean & Safe	3,858,740	3,718,920	3,645,460

SUMMARY ESTIMATES 2016/17 - BY PRIORITY

COST CENTRE / SERVICE	ORIGINAL ESTIMATE 2015/16 £	REVISED ESTIMATE 2015/16 £	ORIGINAL ESTIMATE 2016/17 £
<u>LEISURE & CULTURE</u>			
Cultural Development Arts	20,540	24,990	32,260
Museum	223,990	254,960	249,090
Carriage Museum	21,660	22,260	22,850
Museum-Grant Funded Activities	0	6,800	30
Hazlitt Arts Centre	284,770	277,770	259,460
Whatman's Arena	19,400	0	0
Festivals and Events	15,500	-10,100	-6,100
Lettable Halls	980	-930	-940
Community Halls	63,900	49,280	51,300
Parks & Open Spaces	64,860	80,780	68,200
River Park	41,830	29,280	35,720
Playground Improvements	26,420	21,700	21,700
Parks Pavilions	20,150	20,560	20,620
Mote Park	-44,720	-41,940	58,710
Mote Park Cafe	0	2,150	-83,640
Cobtree Manor Park	-104,450	-103,310	-75,610
Kent Life	-3,730	-3,700	-3,850
Cobtree Manor Park Visitor Centre	0	1,010	1,870
Allotments	11,040	11,040	11,040
Tourism	33,600	51,100	26,100
Leisure Services Other Activities	33,390	33,390	33,450
Parks & Leisure Services Section	184,510	226,230	195,060
Cultural Services Section	584,900	454,190	468,820
Maidstone Culture & Leisure Section	0	125,570	130,210
Leisure & Culture	1,498,540	1,533,080	1,516,350

SUMMARY ESTIMATES 2016/17 - BY PRIORITY

COST CENTRE / SERVICE	ORIGINAL ESTIMATE 2015/16 £	REVISED ESTIMATE 2015/16 £	ORIGINAL ESTIMATE 2016/17 £
<u>TOWN CENTRE</u>			
Town Centre Management Sponsorship	15,000	18,000	15,000
Town Centre	15,000	18,000	15,000

SUMMARY ESTIMATES 2016/17 - BY PRIORITY

COST CENTRE / SERVICE	ORIGINAL ESTIMATE 2015/16 £	REVISED ESTIMATE 2015/16 £	ORIGINAL ESTIMATE 2016/17 £
<u>EMPLOYMENT & SKILLS</u>			
Economic Research	8,600	8,480	9,350
Business Support & Enterprise	19,100	19,100	19,100
Economic Dev Government Initiatives	1,400	1,400	1,400
Economic Dev - Promotion & Marketing	25,900	181,040	25,900
Business Terrace	0	64,370	100,080
Economic Development Section	196,620	216,440	215,850
Employment & Skills	251,620	490,830	371,680

SUMMARY ESTIMATES 2016/17 - BY PRIORITY

COST CENTRE / SERVICE	ORIGINAL ESTIMATE 2015/16 £	REVISED ESTIMATE 2015/16 £	ORIGINAL ESTIMATE 2016/17 £
HOMES			
Building Regulations Chargeable	-337,520	-295,160	-295,160
Building Control	-990	-990	-990
Street Naming & Numbering	-29,000	-29,000	-49,000
Development Control Advice	-73,000	-78,250	-115,000
Development Control Applications	-864,190	-1,067,780	-1,157,140
Development Control Appeals	19,410	19,410	19,410
Development Control Enforcement	67,070	67,070	67,070
Planning Policy	56,530	204,290	-3,340
Strategic Housing Role	13,500	13,500	13,500
Marden Caravan Site (Stilebridge Lane)	18,080	18,080	18,150
Ulcombe Caravan Site (Water Lane)	6,030	6,030	6,230
Development Management Section	618,670	702,300	802,980
Spatial Policy Planning Section	354,770	439,350	472,290
Head of Planning and Development	92,020	94,060	99,700
Development Management Enforcement Section	135,930	167,020	139,970
Building Surveying Section	404,780	335,490	348,980
Mid Kent Planning Support Service	153,360	232,530	253,260
Heritage Landscape and Design Section	155,790	156,590	164,150
Homes	791,240	984,540	785,060

SUMMARY ESTIMATES 2016/17 - BY PRIORITY

COST CENTRE / SERVICE	ORIGINAL ESTIMATE 2015/16 £	REVISED ESTIMATE 2015/16 £	ORIGINAL ESTIMATE 2016/17 £
<u>INFRASTRUCTURE</u>			
Environment Improvements	12,300	12,270	14,240
Name Plates & Notices	17,600	17,600	17,600
Residents Parking	-223,410	-223,980	-223,060
Non Paying Car Parks	9,350	9,160	9,310
Park & Ride	467,820	475,430	185,450
Socially Desirable Buses	63,780	63,780	63,780
Other Transport Services	15,700	15,700	-9,300
Parking Services Section	272,460	270,440	283,390
Infrastructure	635,600	640,400	341,410

SUMMARY ESTIMATES 2016/17 - BY PRIORITY

COST CENTRE / SERVICE	ORIGINAL ESTIMATE 2015/16 £	REVISED ESTIMATE 2015/16 £	ORIGINAL ESTIMATE 2016/17 £
TRADING			
Conference Bureau	-42,170	-23,090	-14,770
Museum Shop	-23,430	-23,420	-23,420
Crematorium	-782,160	-774,980	-778,600
Commercial Waste Services	-61,500	-61,520	-61,300
Market	-163,030	-175,610	-174,600
Land Charges	-239,170	-231,170	-231,040
Palace Gatehouse	-9,420	-4,110	-4,130
Archbishops Palace	-98,360	-98,930	-98,280
Parkwood Industrial Estate	-340,730	-307,540	-301,540
Industrial Starter Units	-19,070	-24,510	-22,300
Parkwood Equilibrium Units	-45,125	-34,730	-34,620
Sundry Corporate Properties	-103,640	-103,170	-101,450
Parks Dwellings	-13,160	-20,930	-26,090
Chillington House	-41,130	-34,130	-41,130
Phoenix Park Units	0	-217,400	-217,240
On Street Parking	-280,190	-285,250	-277,560
Pay & Display Car Parks	-1,208,010	-1,209,210	-1,282,540
Off Street Parking - Enforcement	-157,010	-159,270	-179,580
Mote Park Pay & Display	0	1,200	-187,560
Mote Park - Enforcement	0	0	24,720
Market Section	75,350	75,840	77,120
Trading	-3,551,955	-3,711,930	-3,955,910

SUMMARY ESTIMATES 2016/17 - BY PRIORITY

COST CENTRE / SERVICE	ORIGINAL ESTIMATE 2015/16 £	REVISED ESTIMATE 2015/16 £	ORIGINAL ESTIMATE 2016/17 £
<u>CENTRAL & DEMOCRATIC</u>			
Switch Cafe Project	15,060	15,060	15,060
Members Allowances	412,530	412,530	412,540
Members Facilities	67,760	67,760	67,790
Subscriptions	18,100	18,100	18,100
Overview & Scrutiny	9,350	9,350	9,350
Contingency	274,880	438,390	0
Performance & Development	14,800	64,800	14,800
Corporate Projects	42,840	315,740	49,610
Press & Public Relations	19,230	41,200	41,200
Corporate Management	140,880	153,780	180,880
Mid Kent Improvement Partnership	960	0	0
Unapportionable Central Overheads	1,636,375	1,636,380	1,686,380
Council Tax Collection	-285,200	-285,200	-285,200
Council Tax Benefits Administration	-160,200	-160,200	-160,200
NDR Collection	-244,370	-244,370	-244,370
Registration Of Electors	77,500	117,740	78,310
Elections	114,340	110,370	115,690
Emergency Centre	33,980	33,980	33,980
Grants	217,270	217,270	217,270
Delegated Grants	2,100	2,100	2,100
External Interest Payable	173,050	173,050	150,820
Interest & Investment Income	-270,000	-270,000	-270,000
Non Service Related Government Grants	-4,251,850	-4,256,640	-5,098,410
Commercial Projects Manager	52,110	52,090	54,750
Democratic Services Section	102,540	136,030	106,460
Mayoral & Civic Services Section	99,090	97,750	101,600
Overview and Scrutiny Section	43,540	23,150	0
Chief Executive	156,900	154,940	161,430
Communications Section	165,510	166,870	120,790
Policy & Information	116,280	184,980	204,240
Head of Policy and Communications	95,230	96,590	100,130
Revenues Section	343,260	434,840	391,870
Registration Services Section	100,420	123,000	103,570
Benefits Section	430,250	396,040	434,150
Fraud & Visiting Partnership Section	158,560	122,710	99,320
Head of Internal Audit & Risk Strategy	184,410	184,470	203,350
Head of Human Resources	85,800	114,370	86,520
Human Resources	165,810	170,970	184,130
Pay & Information	112,260	112,020	117,840
Learning & Development	108,400	108,680	102,910
Director of Regeneration & Communities	131,180	131,140	133,600
Head of Finance and Resources	94,060	97,880	101,760
Accountancy Section	517,400	585,430	604,810
Legal Services Section	419,610	418,200	518,650
Director of Environment & Shared Service	131,380	131,720	134,170
Property & Procurement Manager	79,480	79,450	80,630
Procurement Section	66,570	65,640	68,840
Property & Projects Section	249,560	248,830	255,500
Facilities & Corporate Support Section	492,110	468,560	432,330
Improvement Section	200,260	225,630	234,340
Executive Support	192,580	149,950	154,950
Customer Services Management	62,190	79,300	75,150
Gateway Reception Section	326,320	0	0
Contact Centre	383,190	0	0
Customer Services Section	0	795,330	654,860
Mid Kent ICT Services	619,730	619,690	653,580
GIS Section	100,840	98,100	95,930
Town Hall	72,920	92,760	81,830
South Maidstone Depot	129,070	125,720	128,900
The Gateway King Street	151,380	145,050	133,750
Maidstone House	1,397,760	1,325,220	1,227,660
I.T. Operational Services	435,090	328,090	331,090

SUMMARY ESTIMATES 2016/17 - BY PRIORITY

COST CENTRE / SERVICE	ORIGINAL ESTIMATE 2015/16 £	REVISED ESTIMATE 2015/16 £	ORIGINAL ESTIMATE 2016/17 £
Central Telephones	65,200	60,200	60,200
Mid Kent ITC Software	30,270	141,270	141,270
Fleet Workshop & Management	727,700	703,590	745,450
MBS Support Crew	-80,050	-80,080	-78,520
Grounds Maintenance	1,280,100	1,287,210	1,309,200
Youth Development Programme	47,520	47,500	47,950
Internal Printing	-85,240	-85,240	-85,240
Appropriation Account	456,950	648,710	866,110
Central & Democratic	9,274,885	10,225,540	8,717,510